# REDEFINE PROPERTIES LIMITED <br> GROUP RESULTS AND STRATEGIC REVIEW 

HALF YEAR ENDED 29 FEBRUARY 2016

We're not landlords. We're people.

## OUR CONVERSATION

| Section 1 | SALIENT FEATURES AND STRATEGY <br> Andrew Konig (CEO) |
| :--- | :--- |
| Section 2 | LOCAL PROPERTY PORTFOLIO <br> David Rice (COO) |
| Section 3 | FINANCIAL RESULTS <br> Leon Kok (CFO) |
| Section 4 | CONCLUSION <br> Andrew Konig (CEO) |
| Section 5 | SUPPLEMENTARY INFORMATION |




## Section 1

SALIENT FEATURES AND STRATEGY
Andrew Konig

## FIRST HALF 2016 SALIENT FEATURES



Dawn, Gauteng

- Continued expansion, improvement, diversification and preservation
- Achieved a level 3 BBBEE rating
- Sustainability embedded through integrated thinking
- Strategy remains largely unchanged influenced by a vigilant eye on risk
- Agile execution of strategic priorities and continuous business refinement demanded by conditions


## LOCAL STRATEGY - OPTIMISING RISK AND REWARD

Focus on active asset selection, expansion, protection and improvement

## Notable outcomes

- Continuous review of business processes and structures
- Senior staffing structure bedded down
- Integration of 2015 acquisitions substantially complete
- Learnership programme currently has 26 learners, 19 from the 2016 intake
- Operational alignment underway to deliver on our brand promise
- Significant emphasis on development of existing properties
- Development projects in progress total R2.3 billion
- Completed projects amount to R1.8 billion
- Recycling of secondary assets exceeds acquisitions by R0.8 billion in first half
- Acquisitions of R1 billion concluded
- Properties transferred R0.4 billion
- Transactions being completed R0.6 billion
- Disposals total R2.9 billion
- Properties sold by half year R1.2 billion
- Disposals in progress R1.7 billion


## Standout transactions

- Acquired $51 \%$ equity interest in Respublica Student Living
- Concluded disposal of 15 government tenanted office properties to Delta for R1.3 billion


90 Grayston, Gauteng

## INTERNATIONAL STRATEGY - GEOGRAPHIC DIVERSIFICATION

## Offshore expansion significantly advanced

- Move into Poland ticks all the investment criteria boxes
- Scale
- Local partner with aligned interests
- Growth through expansion - asset management \& development
- Economic stability
- Tax efficiency
- Supported Redefine International to acquire Aegon UK
- Maintained 30.1\% equity interest in Redefine International by investing R762 million into their capital raise
- Invested R315 million in newly listed International Hotel Group
- Redevelopment of Northpoint commenced
- Secured a strategically located site to develop student accommodation in Melbourne

SA input limited to strategic and financial support

International composition


Post acquisition of EPP:

- Exposure to UK/Europe will increase to 64\%
- Australia will represent $36 \%$
- Mainland Europe will almost equal the UK at $29 \%$


## SOURCES OF CAPITAL

## Fundamental shifts in funding dynamics underway

Funding of R2.1 billion raised


Drivers of local interest rate sentiment

- US monetary policy
- China's economic woes

----- SA 10yr yield (Ihs) ----- US 10 yr yield (rhs)
- Quantitive easing by the Eurozone
- Domestic inflation



## Equity funding

- Post February Redefine's forward yield has re-rated
- Partly due to improved financial markets
- Mostly post the announcement of EPP
- Daily average volumes up $36 \%$ since same time last year
- DRIP take up was $51.5 \%$ - conserving R 0.9 billion



## Debt funding

- Bank margins up 30 basis points since last year
- Debt capital markets illiquid and are up 40 basis points since last year
- Swap rates rose 55 basis points post Nenegate
- Junk seems to have been priced in
- Offshore assets funded in-country due to currency volatility


## Recycling of capital

- Meaningful contributor to funding for the period
- Asset optimisation to continue but carries high execution risk


## USES OF CAPITAL

## Building a platform that sustains value creation at low risk

Application of R2.1 billion


Allocation of R67.8 billion capital High return 5.3\%


## Risk management critical to robust management - Top Risks

- Lack of clarity on government's decision making processes
- Sluggish economic growth
- Downgrade of SA sovereign credit rating
- Rise in interest rates
- Increase in security threats (cyber and property)
- Disruption and failure of property utility services
- Significant increases in administered costs
- Compliance with BBBEE requirements
- Tenant concentration
- Human talent - skills attraction and retention
- Property obsolescence
- Increased competition for tenants and property assets


## High return investments - new asset classes

- Loans, Emira, Arrowhead and Respublica
- Opportunistic investments will be pursued to unlock value
- Emira, Arrowhead and Delta present recycling opportunities
- Diversification into student residential accommodation
- Hatfield Square under conversion for student housing
- Alternative energy (solar) on existing buildings to become a new asset class

The acquisition of EPP is expected to increase the international allocation to $25 \%$

## EXPANSION INTO POLAND THROUGH ECHO PRIME PROPERTIES

## A game changer for Redefine

- Transaction status
- EU antitrust clearance obtained
- Completion by end May 2016
- Funding Redefine's 49.9\% equity interest
- Initial equity investment circa €260 million with a $9.5 \%$ ROE
- 12 month bridge facility of $€ 250$ million in place
- Number of alternatives to settle bridge being considered
- Convertible bond or similar instrument
- Whichever funding option is pursued - approximate cost $3 \%$
- Impact on distributable income
- Accretive income of 1 cent per share for Q4 2016
- Expansion opportunities
- $25 \%$ participation in developments - pipeline $€ 500$ million
- Potential investment in exceptional €320 million retail development opportunity in Warsaw - 70 \% participation
- Extensions to existing properties totalling $€ 60$ million


Galeria Echo, Poland


## Section 2

LOCAL PROPERTY PORTFOLIO
David Rice

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## PORTFOLIO ACTIVITY

## - Acquisitions

- 3 Properties valued at R185m at an initial yield of $9.6 \%$
- $40 \%$ undivided share in Masingita land in Soweto for R56.4m (developable land area of $350000 \mathrm{~m}^{2}$ )
- 51\% equity share in Respublica student living for R109m - yield 10\%
- Acquisitions post February
- 2 properties for R268.5m at a yield of $5.3 \%$
- $50.1 \%$ of R300 Brackengate land in Western Cape for R108.2m
- Disposals
- 10 non core properties valued at R1.2bn at a yield of $8 \%$
- Disposals post February
- Various transactions valued at R300m
- The Delta transaction was concluded effective 1 April 2016 - portfolio of 15 properties R1.3bn
- Developments
- Current re-development projects totalling R1.2bn at a yield of $7 \%$
- New developments totalling R1.1bn at a yield of $9.3 \%$
- Completed developments totalling R1.8bn at a yield of $7.3 \%$
- Development pipeline is R700m
- Total vacancy was $5.7 \%$ excluding properties held for sale or under development - vacancy has improved to $5.2 \%$
- Positive 6 month renewal reversion of $4.6 \%$ notwithstanding tenant representative involvement
- In force rental escalations remain at $7.5 \%$ notwithstanding national retailer push back
- Acceptable tenant retention by GLA of $83 \%$
- National Non GLA sales manager appointed effective 1 February 2016 - development of strategic in house Non GLA capability to maximise these income streams across the portfolio


190 Barbara Road, Greater Johannesburg

## OFFICE PORTFOLIO

- The market remains soft with little growth
- Activity is predominantly from the churn of existing tenants
- Pressure persists on rental, escalations and incentives
- Vacancy is $9.1 \%$ (SAPOA 10.9\%)
- Commerce Square and 90 Grayston Drive are $100 \%$ let and 90 Rivonia Road is $82 \%$ let
- In force rental escalations of 7.5\%
- Tenant retention by GLA of $84 \%$
- There remains an asset management drive to upgrade core, well located properties and a number of smaller properties are being renovated
- Completed development
- 90 Rivonia Road, Sandton with a total GLA of $35636 \mathrm{~m}^{2}$ housing the Webber Wentzel head office
- The Towers, Cape Town Foreshore - new parking garage, façade and refurbishment of common areas
- Pipeline
- Re-development of Rosebank Mews, Johannesburg, located at the entrance to the Rosebank Gautrain to Premium Grade offices with a GLA of $18500 \mathrm{~m}^{2}$
- Post the Delta transaction, P and A Grade properties $=74 \%$ of the portfolio value
- It is intended to dispose of the remaining older CBD properties on a deal-by-deal basis


Commerce Square, Gauteng

## INDUSTRIAL PORTFOLIO

- The Industrial story is about improving the existing portfolio and new development
- Continuous pipeline of re-development on existing properties
- 3 well located properties being re-developed to a value of R380m (GLA $50000 \mathrm{~m}^{2}$ ) Yield 9.1\%. Fabric Park 60\% pre-let
- uShukela Industrial Park in Cornubia completed in Feb with a GLA of $27700 \mathrm{~m}^{2}$. Midi unit rent sensitive however leasing gaining traction
- New development opportunities exist
- Cornubia KZN - GLA 60 000m²
- R300 Brackengate land Western Cape - GLA 445000 m² $^{2}$
- S \& J land Gauteng - GLA 1. 2 million m²
- Vacancy increased to 4.2\% - mainly older properties
- Cato Ridge 18 000m² (under negotiation) will be $100 \%$ let
- In force rental escalations are 7.2\%
- Tenant retention by GLA of $83 \%$


Cato Ridge, KwaZulu-Natal

## RETAIL PORTFOLIO

- Re-development activity
- R1.2bn in progress
- Time taken to conclude negotiations with Nationals is increasing
- We expect planning of future re-developments will be extended
- Total vacancy 4.5\% excluding properties held for sale or under development
- In force rental escalations of $7.2 \%$ - resistance from national retailers
- Tenant retention by GLA of $82 \%$, which has been impacted by development activity
- National retailer trends:
- Board pressure to cap escalations - particularly the national supermarket chains
- A slowing of capital expenditure (both on new stores and refurbs)
- Desire to couple store refurbs to centre refurbs
- Early stages of closing the unprofitable tails


Blue Route Mall, Western Cape

## RETAIL PORTFOLIO

- Key trends highlighted at recent South African Council of Shopping Centres (SACSC) Research Conference
- SA market largely seen as overtraded in the metropolitan nodes
- Recent centre openings and store openings are not delivering against initial feasibilities; largely due to higher than forecast level of cannibalisation and increased letting pressure
- Supermarket panel discussion highlighted the move to convenience - supermarkets need free and easy parking. Super Regional/Regionals are underperforming once again highlighting the question of whether or not supermarkets really serve as an anchor in these assets
- Mixed performance and success of international entrants, especially as second round of store openings cannibalise the very successful first round of stores
- Continued focus on risk mitigation
- JD Group
- Exposure represents $0.9 \%$ of retail GMR.
- Four potential closures under negotiation represent $0.2 \%$ of retail GMR.
- We expect further downsizing requests as the process rolls out
- Edcon
- Exposure represents $8.4 \%$ of retail GMR.
- Largest exposure is the Edgars chain at $4.8 \%$ followed by Jet at 2.4\%


Maponya Mall, Soweto

## MAPONYA MALL - FOCUS ON TENANT MIX

Changes in GLA since December 2014


Annualised change in density


- Focused on reducing exposure to furniture retailers \& over traded areas of fast food
- Introduced a number of new value fashion players
- Improved nodal layout and relocated and right sized some of the nationals
- Density growth now tracking double digits at improved rentals
- Most notably is the improved performance in food - largely the larger Nando's and introduction of Burger King
- Under performing categories still showing growth, encouraging in this environment
- Potential $10000 \mathrm{~m}^{2}$ extension


## TRADING DENSITY COMPARISON



- Portfolio trading density growth of $6.5 \%$ vs SAPOA retail trend average of $6 \%$
- Portfolio growing ahead of industry despite development activity at Centurion Mall, East Rand Mall and Kenilworth
- Portfolio average Rent to Turnover ratio remains below 7\% - currently 6.8\%
- Comfortable that at these metrics, there are still opportunities to improve the performance of our centres and grow rental income



## Section 3

FINANCIAL RESULTS
Leon Kok

## HALF YEAR 2016 FINANCIAL HIGHLIGHTS

- In Rand terms distributable income has grown by 29.4\% to R1.9 billion
- First half distribution growth of $6.9 \%$ to 41.7 cents
- Operating margins maintained despite tough trading conditions
- International income contribution of 21.2\%
- Sound credit metrics maintained
- Debt and hedging maturity profile in comfortable position



## SIMPLIFIED DISTRIBUTABLE INCOME STATEMENT

## Half year ended 29 February 2016

Redefine
properties
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|  | $\begin{gathered} 2016 \\ \text { Rm } \end{gathered}$ | $\begin{gathered} 2015 \\ \mathbf{R m} \end{gathered}$ | Change \% |
| :---: | :---: | :---: | :---: |
| Net operating income from investment properties | 2137 | 1421 | 50.4\% |
| Listed security portfolio | 47 | 274 | -82.8\% |
| Fee income | 15 | 47 | -68.1\% |
| Total income | 2199 | 1742 | 26.2\% |
| Administration costs | (73) | (80) | -8.8\% |
| Net operating profit | 2126 | 1662 | 27.9\% |
| Net finance charges | (633) | (435) | 45.5\% |
| Taxation | - | (3) | -100.0\% |
| South African distributable income | 1493 | 1224 | 22.0\% |
| International distributable income | 402 | 241 | 66.8\% |
| Distributable income | 1895 | 1465 | 29.4\% |


|  | Distributable <br> Income <br> Rm | Cents per <br> Share | Y-O-Y <br> Change <br> $\%$ |  |
| :--- | ---: | ---: | ---: | ---: |
| 2015 H1 distributable income | $\mathbf{1 4 6 5}$ | $\mathbf{3 9 . 0}$ |  |  |
| Less dilution arising from new shares | 269 | $(6.7)$ | 5.9 |  |
| Local growth | 161 | 3.5 | $\mathbf{6 . 9 \%}$ |  |
| International growth | $\mathbf{1 8 9 5}$ | $\mathbf{4 1 . 7}$ |  |  |
| 2016 H1 distributable income |  |  |  |  |

[^0]
## CONTRIBUTORS TO TRADING

## Half year ended 29 February 2016

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## ACTIVE PORTFOLIO INCOME ANALYSIS

ReDeFlne
PROPERTIES

## Half year ended 29 February 2016

|  | $\begin{gathered} 2016 \\ \text { Rm } \end{gathered}$ | $\begin{gathered} 2015 \\ \text { Rm } \end{gathered}$ | Change \% |
| :---: | :---: | :---: | :---: |
| Active portfolio revenue* | 1312 | 1246 | 5.3\% |
| Active portfolio costs** | (258) | (246) | 4.9\% |
| Property income from active property portfolio | 1054 | 1000 | 5.4\% |
| Net operating income from acquired/development properties | 937 | 174 | 438.5\% |
| Net operating income from disposed properties | 146 | 247 | -40.9\% |
| Net operating income from investment properties | 2137 | 1421 | 50.4\% |
| Active portfolio margin \% | 80.3\% | 80.3\% |  |

* Properties owned for the full period in both years
** Net of recoveries


The Boulevard, Western Cape


Langeberg Mall, Mossel Bay


Pepkor, Greater Johannesburg

## SIMPLIFIED STATEMENT OF FINANCIAL POSITION

Half year ended 29 February 2016


|  | $\begin{gathered} 29 \text { Feb } 16 \\ \text { Group } \\ \text { Rm } \\ \hline \end{gathered}$ | 31 Aug 15 <br> (Restated) Group Rm |
| :---: | :---: | :---: |
| Property assets | 67812 | 63034 |
| Goodwill \& intangible assets | 5336 | 5367 |
| Other assets | 1368 | 2388 |
| Total assets | 74516 | 70789 |
| Shareholders interest | 47455 | 45757 |
| Interest bearing borrowings | 25375 | 23582 |
| Total funding | 72830 | 69339 |
| Deferred tax and other liabilities | 1686 | 1450 |
| Total equity and liabilities | 74516 | 70789 |

## SIMPLIFIED CORPORATE STRUCTURE

Half year ended 29 February 2016


## GROWTH IN NET ASSET VALUE

Half year ended 29 February 2016


## FUNDING PROFILE

## Half year ended 29 February 2016



| Funding snapshot | Feb 2016 Rm | Aug 2015 Rm |
| :---: | :---: | :---: |
| Bank borrowings | 22425 | 20569 |
| Debt capital markets | 2950 | 3013 |
| Total borrowings | 25375 | 23582 |
| Key debt statistics |  |  |
| Loan to value - including held for sale | *37.2\% | 36.4\% |
| Debt capital market funding | 11.6\% | 12.8\% |
| Average term of debt | 2.9 years | 3.3 years |
| \% of debt secured | 67\% | 71\% |
| \% of property assets secured | 59\% | 60\% |
| Equity headroom on total assets (Rbn) | 36.0 | 33.4 |
| Weighted average cost of borrowings (SA) | 8.5\% | 8.4\% |
| \% of debt fixed | 79\% | 81\% |
| Average term of SWAP's | 2.4 years | 2.8 years |
| Undrawn debt facilities - available on demand (Rbn) | 2.8 | 2.9 |
| Interest cover ratio | 3.7 | 3.4 |

[^1]

## Section 4

## REDEFINE'S INVESTMENT OFFERING

Our vision is to be the best SA REIT
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## 2016 OUTLOOK

## In pole position

## Key takeouts

- Restructure which began in 2011 well-timed to cope in current property cycle
- No catalyst for change to local business conditions
- Low interest rate environment and elusive growth on international front
- Local swings covered by international round-abouts
- Sustainability extends to all aspects of Redefine
- Focussed execution of strategic priorities
- Relentless attention to managing what we can control
- Vigilant risk awareness - crises bring opportunity and change


## Prospects

- Excluding EPP, distribution for full year 2016 to grow between 6\% and 7\%
- EPP acquisition, if completed by end May, will add 1 cent per share in Q4
- Your continued support enables us to realise our vision for Redefine

Reserve Bank's estimates of SA's real GDP growth potential


Source : Bureau for Economic Research / Barclays


## Section 5

SUPPLEMENTARY INFORMATION

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## IFRS DISTRIBUTABLE INCOME RECONCILIATION

## Half year ended 29 February 2016

| Revenue | Statutory IFRS Rm | Income adjustments Rm | Distributable income Rm | Notes |
| :---: | :---: | :---: | :---: | :---: |
| Property portfolio | 3265 | 2 | 3267 |  |
| Contractual rental income | 3267 | - | 3267 |  |
| Straight-line rental income accrual | (2) | 2 |  | Non cash entry |
| Listed securities income | 43 | - | 43 |  |
| Fee income | 70 | - | 70 |  |
| Total revenue | 3378 | 2 | 3380 |  |
| Operating costs | $(1124)$ | - | $(1124)$ |  |
| Administration costs | (86) | - | (86) |  |
| Net operating profit | 2168 | 2 | 2170 |  |
| Changes in fair values | (542) | 542 | - | Preservation of capital |
| Impairments of loans to joint venture | (111) | 111 | - |  |
| Amortisation of intangibles | (31) | 31 | - | Non cash entry |
| Equity accounted results of associates | 577 | (249) | 328 | Align to receipt |
| Profit from operations | 2061 | 437 | 2498 |  |
|  | (617) | - | (617) |  |
| Interest paid | (946) | - | (946) |  |
| Interest received | 329 | - | 329 |  |
| Forex exchange gain/(loss) | (472) | 463 | (9) | Unrealised gain |
| Profit before taxation | 972 | 900 | 1872 |  |
| Taxation | 68 | (99) | (31) | UK REIT \& deferred tax reversal |
| Net profit after taxation | 1040 | 801 | 1841 |  |
| Profit/loss from discontinued operations | - | - | - |  |
| Profit for the year before distributable income adjustment | 1040 | 801 | 1841 |  |
| Pre-acquisition distribution on listed securities (Cromwell) |  | 23 | 23 |  |
| Antecedent interest |  | 20 | 20 |  |
| Transaction costs relating to the Leaf and Respublica |  | 3 | 3 |  |
| REIT listed securities adjustment |  | 11 | 11 |  |
| Distributable profit for the year | 1040 | 858 | 1898 |  |
| Redefine shareholders | 1009 | 887 | 1895 |  |
| Non-controlling interests | 32 | (29) | (3) |  |

## ACTIVE PORTFOLIO REVENUE GROWTH

Half year ended 29 February 2016
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|  | Office | Retail | Industrial | Total |
| :---: | :---: | :---: | :---: | :---: |
| Active portfolio average rental escalation | 7.6\% | 7.2\% | 7.8\% | 7.5\% |
| Renewals plus new lets net of expiries | -6.9\% | -1.6\% | -2.7\% | -4.0\% |
| Growth in rental income | 0.7\% | 5.6\% | 5.1\% | 3.5\% |
| Growth in other income | 1.2\% | 0.6\% | 5.3\% | 1.8\% |
| Growth in 2016 active portfolio revenue | 1.9\% | 6.2\% | 10.4\% | 5.3\% |
| Vacancy August 2015 | 13.4\% | 5.3\% | 5.1\% | 7.7\% |
| Vacancy February 2016 | 13.7\% | 6.4\% | 6.3\% | 8.6\% |
| Vacant properties under redevelopment | -1.2\% | -1.6\% | -1.3\% | -1.4\% |
| Vacant properties held for sale | -3.4\% | -0.3\% | -0.8\% | -1.5\% |
| Active vacancy February 2016 | 9.1\% | 4.5\% | 4.2\% | 5.7\% |
| New lets post February 2016 | -0.5\% | -0.3\% | -0.8\% | -0.6\% |
| Current vacancy | 8.6\% | 4.2\% | 3.4\% | 5.1\% |

## ACTIVE PORTFOLIO EXPENDITURE ANALYSIS

ReDefine
PROPERTIES

## Half year ended 29 February 2016

|  | $\begin{gathered} 2016 \\ \text { Rm } \end{gathered}$ | Change \% |
| :---: | :---: | :---: |
| 2015 Property costs | 246 |  |
| Operating costs increase | 8 | 9.9\% |
| Property admin increase due to increased staff complement | 7 | 11.9\% |
| Repairs and maintenance across the portfolio | 4 | 13.4\% |
| Management fees up due to reallocation of portfolios | 3 | 21.2\% |
| Tl costs are deal driven | 2 | 11.7\% |
| Letting commission is a function of the market | (0) | -0.1\% |
| Net electricity recoveries maintained | (1) | -1.1\% |
| Net municipal recoveries benefitting from rates credits and improved recovery | (3) | -6.5\% |
| Bad debt provision down from a high base in prior period | (8) | -78.3\% |
| 2016 Property costs | 258 | 4.9\% |
|  | $\begin{gathered} 2016 \\ \% \end{gathered}$ | $\begin{gathered} 2015 \\ \% \end{gathered}$ |
| Municipal recoveries as a \% of municipal charges | 76.3 | 73.5 |
| Electricity recoveries as a \% of electricity charges | 105.4 | 105.9 |

## SUMMARISED CASH FLOW

Half year ended 29 February 2016

|  |  |
| :--- | :---: | :---: | :---: | :---: |

## DEBT AND HEDGING MATURITY PROFILE

Redefine
PROPERTIES
Half year ended 29 February 2016
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-3 Month JIBAR -5 Year Swap Rate - RDF [DY]

Maturity profile of debt and hedges


| ABRIDGED STATEMENT OF FINANCIAL POSITION | Redefine |  |
| :---: | :---: | :---: |
| Half year ended 29 February 2016 |  |  |
|  | 2016 Group Rm | 2015 Group Rm |
| ASSETS |  |  |
| Investment properties | 49646 | 49899 |
| Listed securities | 1337 | 989 |
| Goodwill and intangible assets | 5336 | 5367 |
| Interest in associates | 13192 | 9823 |
| Other non-current assets | 1787 | 1387 |
| Current assets | 1715 | 1423 |
| Non-current assets held for sale | 1503 | 1290 |
| Total assets | 74516 | 70178 |
| EQUITY AND LIABILITIES |  |  |
| Shareholders' interest | 47454 | 45145 |
| Non-controlling interests | 137 | - |
| Interest bearing borrowings | 22298 | 21602 |
| Deferred taxation | 176 | 275 |
| Other non-current liabilities | 60 | 18 |
| Interest bearing borrowings - current | 3077 | 1980 |
| Trade and other payables | 1314 | 1158 |
| Total equity and liabilities | 74516 | 70178 |

## PORTFOLIO OVERVIEW

|  | Office | Retail | Industrial | Specialised | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of properties | 131 | 85 | 107 |  | 323 |
| Total GLA (million m²) | 1.4 | 1.3 | 1.9 |  | 4.6 |
| Vacancy (\%) | 9.1 | 4.5 | 4.2 |  | 5.7 |
| Asset value (Rbn) | 19.4 | 20.8 | 10.0 | 0.4 | 50.7 |
| Average property value (Rm) | 148 | 248 | 95 | 210 | 156 |
| Valuation per $\mathrm{m}^{2}$ (Rm) (excluding undeveloped bulk) | 13.7 | 16.3 | 5.2 | 15.6 | 10.9 |
| Value as \% of portfolio | 38 | 41 | 20 | 1 | 100 |
| Average gross rent per m² | 139 | 156 | 47 | 145 | 122 |
| Tenant retention rate \% by GLA | 84 | 82 | 83 |  | 83 |
| Weighted average renewal rental growth (\%) | 2.2 | 7.7 | 3.8 |  | 4.6 |
| Weighted average portfolio escalation (\%) | 7.5 | 7.2 | 7.8 | 8.4 | 7.5 |
| Weighted average lease period by GMR (years) | 5.8 | 6.5 | 8.3 | 5.0 | 6.9 |

[^2]
## SECTOR AND GEOGRAPHIC SPREAD

Value (\%)


Value (\%)

Office
Retail
$\square$ Industrial Specialised

GLA (\%)



Greater Jhb $\quad$ Sandton $\square$ Pretoria $\square$ Western Cape $\square$ KwaZulu-Natal $\square$ Other

## VALUE BY SECTOR



## VACANCY PROFILE BY GLA



## LEASE EXPIRY PROFILE BY GLA (M²)



## TENANT GRADE

Office


Retail


Industrial


## TOP 10 OFFICE PROPERTIES AND TENANTS

| Top 10 Office properties | Region |  | GLA m ${ }^{2}$ | Top 10 Office tenants | We're not landlorss. Wére e people. |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Value } \\ \text { (R'000) } \\ \hline \end{gathered}$ |  |  | GLA m² |
| Black River Office Park | Western Cape | 1033 | 53 | Government | 353 |
| 90 Rivonia Road | Gauteng | 937 | 36 | Discovery Health | 53 |
| The Towers | Western Cape | 936 | 54 | Alexander Forbes | 46 |
| 115 West Street (50\%) | Gauteng | 765 | 21 | Webber Wentzel | 30 |
| 155 West Street | Gauteng | 560 | 25 | Standard Bank | 29 |
| 90 Grayston Drive | Gauteng | 489 | 20 | Murry \& Roberts | 19 |
| Thibault Square | Western Cape | 440 | 30 | Woolworths | 19 |
| Silver Stream Business Park | Gauteng | 401 | 21 | Vodacom | 15 |
| Convention Tower | Western Cape | 399 | 18 | Medscheme | 14 |
| Commerce Square | Gauteng | 364 | 17 | ABSA | 6 |
| Total |  | 6326 | 293 | Total | 584 |
| Balance of Portfolio |  | 13051 | 1119 | Balance of Portfolio | 635 |
| Total Portfolio |  | 19377 | 1412 | Total Portfolio | 1219 |
| \% of total office Portfolio |  | 33 | 21 | \% of total office portfolio | 48 |

[^3]
## TOP 10 RETAIL PROPERTIES AND TENANTS

| Top 10 Retail properties | Region |  | GLA m ${ }^{2}$ | Top 10 Retail tenants | We're not landlorss. Wére e people. |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Value } \\ \text { (R'000) } \\ \hline \end{gathered}$ |  |  | GLA m² |
| Centurion Mall | Gauteng | 3981 | 118 | Shoprite | 135 |
| Blue Route Mall | Western Cape | 1285 | 55 | Edcon | 127 |
| East Rand Mall (50\%) | Gauteng | 1263 | 31 | Pick 'n Pay | 99 |
| Kenilworth Centre | Western Cape | 939 | 49 | Woolworths | 54 |
| Golden Walk | Gauteng | 922 | 45 | Massmart | 50 |
| Matlosana Mall | North West | 921 | 64 | Mr Price | 38 |
| N1 City Mall | Western Cape | 853 | 37 | Foschini | 37 |
| The Boulders Shopping Centre | Gauteng | 777 | 49 | Pepkor | 36 |
| Maponya Mall | Gauteng | 742 | 36 | Government | 23 |
| Sammy Marks Square | Gauteng | 718 | 34 | JDG | 21 |
| Total |  | 12399 | 519 | Total | 621 |
| Balance of Portfolio |  | 8439 | 760 | Balance of Portfolio | 576 |
| Total Portfolio |  | 20839 | 1280 | Total Portfolio | 1197 |
| \% of total retail Portfolio |  | 60 | 41 | \% of total retail Portfolio | 52 |

[^4]
## TOP 10 INDUSTRIAL PROPERTIES AND TENANTS

| Top 10 Industrial properties | Region |  | GLA m ${ }^{2}$ | Top 10 Industrial tenants | We're not landlords. We're people. |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { Value } \\ & \text { (R'000) } \end{aligned}$ |  |  | GLA m² |
| Pepkor Isando | Gauteng | 734 | 107 | MacSteel | 553 |
| Robor | Gauteng | 601 | 120 | Robor | 120 |
| Macsteel Lilianton Boksburg | Gauteng | 502 | 73 | Pepkor | 107 |
| Macsteel VRN Roodekop | Gauteng | 297 | 58 | Dawn | 44 |
| Macsteel Coil Processing Wadeville | Gauteng | 281 | 53 | General Motors South Africa | 38 |
| Macsteel Tube \& Pipe Usufruct | Gauteng | 270 | 69 | Massmart | 32 |
| Macsteel Trading Germiston South | Gauteng | 252 | 56 | Edcon | 26 |
| Dawn (50\%) | Gauteng | 250 | 22 | Government | 24 |
| Wingfield Park | Gauteng | 230 | 56 | JDG | 16 |
| Ellerines Cato Ridge | KwaZulu-Natal | 214 | 50 | Woolworths | 14 |
| Total |  | 3632 | 665 | Total | 973 |
| Balance of Portfolio |  | 6406 | 1249 | Balance of Portfolio | 820 |
| Total Portfolio |  | 10038 | 1915 | Total Portfolio | 1793 |
| \% of total industrial Portfolio |  | 36 | 35 | \% of total industrial Portfolio | 54 |

[^5]
## PROPERTY ASSET CLASSIFICATIONS

- Core represents local property assets that meet Redefine's investment criteria with strong lease covenants to be held long term
- International is listed and direct offshore real estate investments that provide reliable income streams with a Rand hedge in line with Redefine's international investment strategy
- Secondary are local properties that are high yielding (in line with their risk profile) which are nearing the end of their investment life cycle and are candidates for recycling by way of disposal or redevelopment
- High return investments represent Redefine's diversification into higher yielding assets outside the traditional sectors i.e student accommodation, loan funding to joint venture partners and residential conversion of secondary properties


[^0]:    Redefine Group results and strategic review for the half year ended 29 February 2016

[^1]:    * Post Poland transaction LTV estimated to be $43 \%$ at year end

    Moody's credit rating refreshed during March 2016, affirmed Baa3/stable outlook rating

[^2]:    * Vacancy excludes properties held for sale or under development

[^3]:    Redefine share

[^4]:    Redefine share

[^5]:    Redefine share

